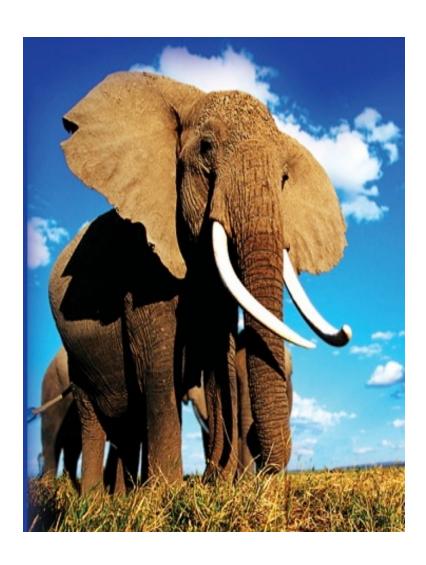


# The 5 ITSM Projects You Should Start Doing Tomorrow Morning

David Ratcliffe
President
Pink Elephant

# Agenda



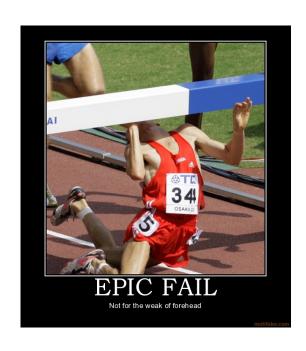


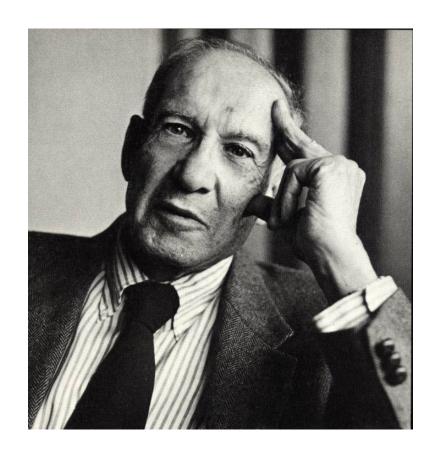
- 1. Today's Issues For ITSM
- 2. The 5 ITSM Projects
- 3. Next Steps

## Today's Issues For ITSM



- We don't ask the question "Why?" enough
- We don't connect the dots enough
- Leadership is lacking
- Failure to link metrics to value
- Time is wasted





"Management by objective works – if you know your objectives. Ninety percent of the time you don't."

- Peter Drucker

## Project #1:



#### Find out your business objectives and priorities.

Talk about them.

Make sure everyone knows and understands.

As things evolve through the year, how should priorities change?



"However beautiful the strategy, you should occasionally look at the results."

- Sir Winston Churchill

## Project #2:



#### Verify the relevancy of your day-to-day activities.

Link ITSM activities and new projects to business goals.

Not just new projects; it's not too late to evaluate current projects.

Prioritize on those with the most valuable ITSM outcomes.



"Leadership is all about getting the most out of people.

It's about creating a sense of purpose and conditions of trust

while displaying moral and physical courage."

- General Colin Powell

## Project #3:



#### Promote self-empowered leadership.

You don't have to be in charge to provide leadership.

It's about influencing others to be successful.

Remember what the word "empower" really means.

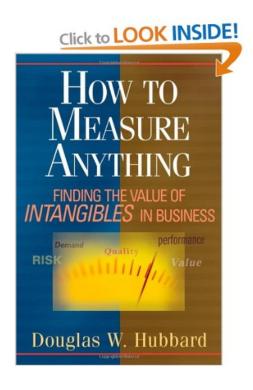
## **Empowerment**



- Power comes from access to valuable resources:
  - Knowledge and skills
  - Tools
  - A budget
  - People
  - Time
- 2. You are showing leadership when you empower your co-workers.
- 3. We can all be self-empowered leaders.

"Organization charts and fancy titles count for next to nothing."

General Colin Powell



"If a measurement matters at all, it is because it must have some conceivable effect on decisions and behavior.

If we can't identify a decision that could be affected by a measurement, and how it could change decisions, then the measurement simply has no value."

## Project #4:



#### Review your team's performance reports.

Question their value. By asking "Why?"

Do they really drive improvements? How?

What happens after metrics are published and distributed?





"It is not necessary to change. Survival is not mandatory."

## Project #5:



#### Truly embrace continual improvement.

With your newly verified metrics, schedule regular review meetings (weekly).

Identify trends and what needs to be addressed.

Assign an improvement owner for each issue/opportunity.

Set expectations for milestones and review progress at your next meeting.

#### What Do I Do Tomorrow?



- 1. Verify your purpose:
  - Talk with your team about how their activities DIRECTLY support business objectives
  - Make sure you're focusing on the right things
- 2. Enable yourself and your team:
  - Understand that "empowerment" is within all of us. It's not delegated
  - Help your co-workers to be self-empowered
- 3. Understand that your metrics drive improvement:
  - Make sure they're relevant
  - Make sure you have an improvement process in place
- 4. Socialize success:
  - Let me know how it goes!
  - Talk with others about your experiences and what you've learned

### Questions?



david.ratcliffe@pinkelephant.com

http://blogs.pinkelephant.com/president http://twitter.com/pinkerdavid

